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ABSTRACT

Formalized performance evaluation permit an orderly and rational way of determining promotion, salary increase, transfers, training needs, potentials retrenchment, retirement, reassignment, termination of appointment etc. Formal or systematic appraisal is often based on pooled judgments periodically rendered by supervisors and/or others when employees are rated against standards of performance. The general objective of this study was to design and implement an employee performance evaluation and management system for Federal College of Education Technical Umunze Anambra State, Nigeria. The methodology adopted in the design of this work is the universally accepted software engineering model, which is the structured system analysis and design methodology (SSADM). Programming Language adopted in the design is VB.Net. VB.Net was opted to be used considering that VB.Net standard edition is a fully fledged software development with a (free) open source license;VB.Net is platform independent and can run in any operating system without need for compilation;VB.Net has a native support for SQL and used for most, if not all, relational database management system. Looking at the benefits and achievement accomplished so far in this work, the researcher therefore, recommends this system design for unique and excellent results in the task of carrying out performance evaluation. Supervisors should also accept this technology as it will ensure successful performance appraisal and bring great change in the system.

Keywords: Systematic Appraisal, Software Engineering Model, Structured Query Language (SQL), Systematic Appraisal, Input/output, Data Dictionary

INTRODUCTION

Difficulties in the evaluation and ranking of employees based on their performance pose challenges in setting target values for all the output factors for the inefficient employees. Performance evaluation and management system is an important management tool used to assess employees' efficiency in the workplace, and may be defined as a structured formal interaction between a subordinate and supervisor that usually takes the form of a periodic interview (annual or semiannual) to evaluate the work performance [1-5]. Performance evaluation and management system is intended to engage, align, and coalesce individual and group effort to continually improve overall organizational mission accomplishment. It provides a basis for identifying and correcting disparities in performance.

Thus, it is activities oriented and is a rational, formalized, legitimate test using observation and judgment. Systematically, performance evaluation and management system reviews each employee's work performance during a specific period, evaluates and records it for future reference. Essentially, weaknesses and strengths of individuals are examined and discussed to identify opportunities in view of establishing improvement and skills development [4,7].

Performance evaluation and management system collects and disseminates information relative to performance aspect. It promotes interdisciplinary flow of technical information among researchers and professionals. Also serve as a publication medium for various special interest groups in the performance community at large.

Performance evaluation is a key human resource management function which is viewed as a of performance management. subset Performance evaluation is a method of evaluating the behaviour of employees in the work spot, normally including both the quantitative and qualitative aspects of job performance [6, 8]. Performance evaluation as any procedure that entails setting work standards, assessing employee's actual performance relative to those standards, and providing feedback to the employees with the aim of motivating him/her to eliminate performance deficiencies or to continue to perform above par. The aims of appraisal three folds: appraisal entails historical review of employees" performance; it is a means for distributing rewards as well as a means for determining training and development needs. Performance evaluation is a systematic way of evaluating a workers performance and his potential for development. This continuing performance and periodic evaluation helps in retraining, promotional and retaining policies [9-12].

Performance Management on the hand is on going communication process, undertaken in partnership, between an employee and his or her immediate supervisor that involves establishing clear expectations and understanding about: the essential job functions the employee is expected to do; how the employee's job contributes to the goals of the organization; what "doing the job well" means in concrete terms and how employee and supervisor will work together to sustain, improve, or build on existing employee performance [13].

Performance appraisal, also known as employee appraisal on the other hand, is a method by which the job performance of an employee is evaluated (generally in terms of quality, quantity, cost and time). Performance evaluation is a part of career development). Performance evaluations are regular reviews of employee performance within organizations [14-18].

Generally, the aims of a performance evaluation and management systems are to:

- Give feedback on performance to employees.
- Identify employee training needs.
- Document criteria used to allocate organizational rewards.

- Form a basis for personnel decisions: salary increases, promotions, disciplinary actions, etc.
- Provide the opportunity for organizational diagnosis and development.
- Facilitate communication between employee and administration.
- Validate selection techniques and human resource policies to meet Federal Equal Employment Opportunity requirements.

With a right kind of performance evaluation system, industrial needs are fulfilled and staff appraisal is carried out in organizations for administration, informative and motivational purposes. Formalized performance evaluation permit an orderly and rational way of determining promotion, salary increase, transfers. training needs, potentials, retrenchment, reassignment, termination of appointment etc [19-21]. It is against this background that the researcher delved into the design and implementation of an employee performance evaluation and management system for Federal College of Education Technical Umunze, Anambra state,

IMPLEMENTATION AND EVALUATION

This is the actual design of the proposed system. In this section, the system design involves application of various techniques and principles with the aim of translating the system requirement into representation of the system programmed. It is aimed at producing the model of the software developed.

Objective of the Design

The objectives of this research are to turn the results of the analysis made in the previous section into a model fit for implementation. Following this objective, this research concentrates on achieving the following:-

- Modeling the main menu of the proposed system.
- Modeling the graphical user interface (GUI) that will serve as input and/or output media.
- Modeling the database of the proposed system.
- Modeling the system flowchart and dataflow diagrams of the new system.

Main Menu

The main menu is the control center from which the various submenus in the program are called and being executed. The main menu of the proposed system is given in figure 3.3. It comprises of Record, Report, Decision and Administration.

Record Submenu

Record submenu comprises of the Employee, Appraisal, Transfer, Leave and Retirement.

Data Specification

Table2.1: Employee

Report Submenu

Report submenu has Promotion, Employment, Transfer, Retirement, Appraisal, Leave and Disciplinary report.

Decision Submenu

Decision submenu deals with discipline.

Administrator Submenu

Administrator submenu deals with user and database.

Field Name	Field Type	Field Size	Remark
Empld	Text	15	
Emp Name	Text	15	
Date of Birth	Text	10	
LGA	Text	15	
State	Text	10	
Date Employed	Text	10	
Acada Qual 1	Text	10	
Acada Qual 2	Text	10	
Acada Qual 3	Text	10	
Acada Qual 4	Text	10	
Acada Qual 5	Text	10	

Table2.2: Retirement

Field Name	Field Type	Field Size	Remark
Empld	Text	15	
Name	Text	15	
Date Employed	Text	10	
Date Retired	Text	10	
Date Last Promoted	Text	10	
Position Last Promoted	Text	15	
Emolument	Double	20	

Table2.3: Transfer

Field Name	Field Type	Field Size	Remark
Empld	Text	15	
Name	Text	50	
Date	Text	10	
Previous Dept/Unit	Text	6	
Point Score	Text	6	
Remark	Text	50	

Table2.4: Appraisal

Field Name	Field Type	Field Size	Remark
Empld	Text	15	
Name	Text	50	
Date	Text	10	
Point Score	Text	7	
Remark	Text	5	

Mathematical Formula Specification

a) Senior Administrative Staff	Maximum Score	Percentage Score
22	22 * 5 = 110	Real Score/110*100/1
b) All other Senior Staff except	t Security	
21	21 * 5 = 105	Real Score/105*100/1
c) All Junior Staff except Secur	rity	
15	15 * 5 = 75	Real Score/75*100/1
d) All Junior Staff		
17	17 * 5 =85	Real Score/85*100/1

Input/output Specification

USER LOG IN	FORI	M	$\square \times$
User Name Password			
Login		Cancel	

Figure2.2. Login

RETIRMENT ASSESSMENT FO	
Emplovee Id: Employee Name: Date Employed: Date Retired: Emolument:	
Ok	Cancel

Figure 2.3. Retirement Form

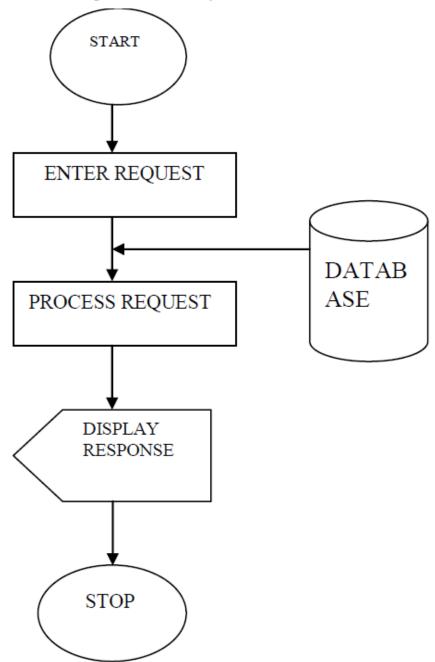
Appraisal Assessment Fo	
Emplovee Id: Employee Name: Date: Point Score: Remark:	
Ok	Cancel

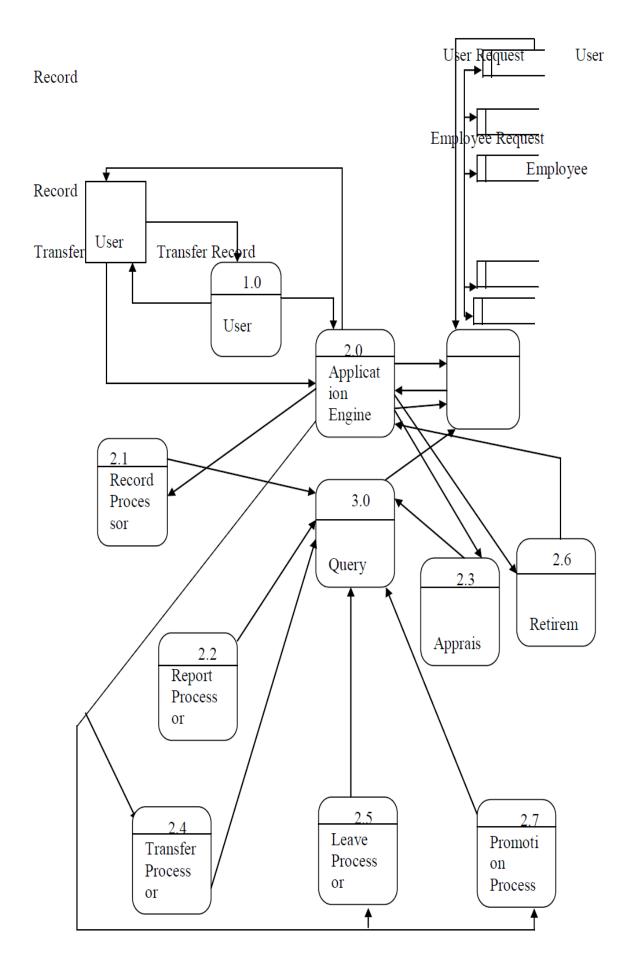
Figure 2.4. Appraisal Assessment Form

Data Dictionary

Variables	Meaning/Functions
Db	This is the database object used to access and transact with the employee database
Stmt	This is the statement object used by the database object to execute query against the
	physical database
Rset	This is the result set object used by the database object to hold records returned from
	the database
Con	This is the connection object used by the database object to connect to the physical
	database
Jmnu Record	This is the Jmenu object used to display the Record menu
Jmnu Report	This is the Jmenu object used to display Report menu
Jmnu Decision	This is the Jmenu object used to display decision menu
Jmnu Administrator	This is the Jmenu object used to display administrators' menu
Jmi Appraisal	This is the Jmenu object used to display appraisal menu
Jni Exit	This is the Jmenu object used to exit the application

System Flowchart/Dataflow Diagram of the New System





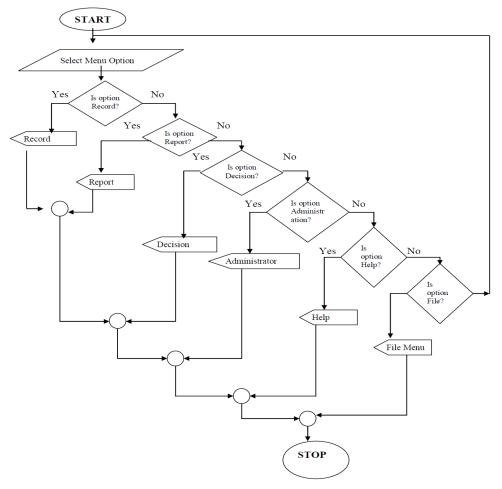


Figure 2.7. Menu Selection Flowchart

Algorithm for the Modules

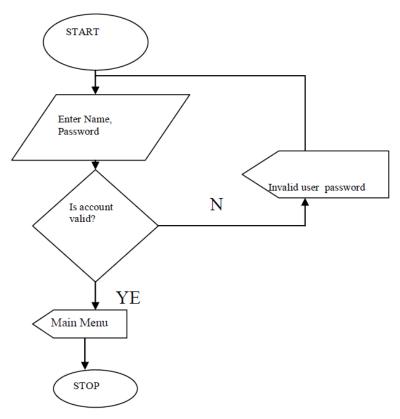


Figure 2.8. User Login Flowchart

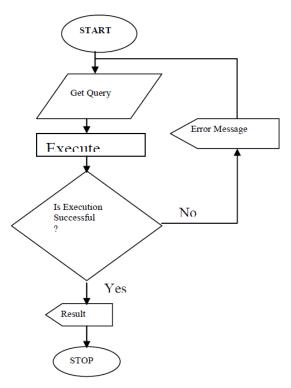


Figure 2.9. Database Flowchart

Application Details

On the Main menu, to access any of the Submenu select the Menu from the Main menu, then select the Submenu of choice, For example;

REPORT

Employment;

Appraisal;

Promotion;

Leave Assessment;

Transfer;

Retirement.

Implementation Detail

Sample Implementation Snapshots

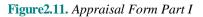
The sample implementation snapshots are shown below:

File Appraisal Report Admin Help			
Appraisal ×			
Employee ID: 123 2009	View		
Name: Emeka Ude			
Dept/Unit: Security			
Graduation of Recommendations: Promotion			
Percentage S	core: 88%		
Appraisal	Score		
	Score		
Acceptance of Responsibility Vork Output	2 3		
Acceptance of Responsibility Vork Output	2 3 3		
Acceptance of Responsibility Work Output Quality of Work Merit Award	2 3		
Acceptance of Responsibility Nork Output Quality of Work Aerit Award Attitude to Work	2 3 3 10 6		
Appraisal Acceptance of Responsibility Work Output Juality of Work Juality of Work Attitude to Work Appearance	2 3 10 6 3		
Acceptance of Responsibility Vork Output Quality of Work Herit Award Acception Hittist to do the Acception Hittist to do the Acception Co-operation	2 3 10 6 3 5		
Acceptance of Responsibility Vork Output Nork Output Verit Avand Verit Avand Attitude to Work Appearance - untuality and requelenty	2 3 3 10 6 3 5 4		
Acceptance of Responsibility Work Cupputs Aerit Avvard Herit Avvard Status to Work Separation Desparation Desparation Desparation Desparation	2 3 3 10 6 3 3 5 4 10		
Acceptance of Responsibility Vork Output Quality of Work Nutritude to Work Appearance O-operation O-operation Unituality and regularity Unituality and regularity Commitment to University goals and objectives	2 3 3 10 6 3 5 4 10 2 2		
Acceptance of Responsibility Vork Output Mork Output Herit Avard Herit Avard Stitude to Work Spearance Unituality and regualarity Care of University Prosperty Care of University Prosperty Selationship colleagues and other staff	2 3 3 10 6 3 5 5 4 4 2 2 4		
Acceptance of Responsibility Swith Cutput it Herit Avvard Herit Avvard Stitutude to Work Desparation Comparation Comparation Comparation Stranger (State Compared University Prosperity Commitment to University goals and objectives Solitonship Contraduces of Other staff	2 3 3 10 6 3 5 4 10 2 2 4 4		
sceptance of Responsibility york Output Juality of Work Stittude to Work spperance o-operation regularity care of University Prosperity care of University Prosperity commitment to University goals and objectives leationship colleagues and other staff telationship with public	2 3 10 6 3 5 4 10 2 2 4 4 2 3		
sceptance of Responsibility Vork Output Herrit Avard Herrit Avard Herrit Avard Herrit Avard University Forsperity are of University Forsperity are of University Forsperity Helationship with students Helationship with students Herrit Build Herrit Build Her	2 3 3 0 6 3 3 4 4 2 4 2 2 3 2 3 0 0		
Acceptance of Responsibility Work Output Quality of Work Werk Awardoork State of Control Control Control Control National Control Control Control Control Control Conception	2 3 10 6 3 5 4 10 2 2 4 4 2 3		
Acceptance of Responsibility Vork Output Nork Output Herit Avard Herit Avard Stitude to Work Unituality and regularity "unituality and regularity "ore of University Prosperity are of University Prosperity Selationship colleagues and other staff Selationship with students Floroughne per public	2 3 3 0 6 3 3 4 4 2 4 2 2 3 2 3 0 0		
cceptance of Responsibility York Output Herrit Award Herrit Award Herrit Award Unitselity and regularity unituality and regularity unituality and regularity Unituality and regularity Leatonship colleagues and other staff Lelationship with students Heatonship with students Heatonship with students	2 3 3 0 6 3 3 4 4 2 4 2 2 3 2 3 0 0		
cceptance of Responsibility Jork Output Ierrit Award Ittude to Work Uttude to Work Uttude to Work University Prosperity are of University Prosperity are of University Prosperity elationship colleagues and other staff elationship with students elationship with students foroughnees	2 3 3 0 6 3 3 4 4 2 4 2 2 3 2 3 0 0		

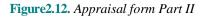
Figure 2.10. Appraisal menu showing employee ID and performance assessment indices /scores

24

Employee Evaluation Software	Helo			
Appraisal	Appraisal Form Part I 🗙			
Employee ID No.				
Name:				
Date of Birth:	Thursday , December 10, 20 💌			
Date of Appointment:	Thursday , December 10, 20 🛩			
If On Transfer, From:				
Academic Qualifications: "Include Class of Degree, Awarding Institution and year				
Previous Employment History: "Include: Provide Previous Provided Last, Last Income P. A., Date Left, Reason for Leaving				
Years of Experience (Administrative/ Professional/Teaching) "Include Dates,Place and Position	× >			
Faculty/Department/Unit:				
Rank on First Appointment/ Transfer:				
Date of Last Promotion:	Thursday , December 10, 20 🛩			
Present Rank:				
Present Salary:	~			



aisal A	ppraisal Form Part I	Apraisal Form Part II 🛛 🗙	
Employe	e:	~	
Cadr	e:	~	
Acceptance of Responsibili	iy: 🖸		
Work Outpo	it: 0		
Quality of Wor	'k: 0		
Merit Awar	d: 0		
Atitude of wor	k: 0		
Appearance	e: 0		
Co-operatio	n: 0		
Puntuality and Regularit	y: 0		
Care of University Prosperi	ty: 0		
Commitment to Universit goals and objectives:	ay 0		
Relationship with collegue	s 0		
and other staff: Relationship with student	s: 0		
Relationship with the publi			
Thoroughnes	s: 0		
Verbal and Written Expressio	n: 0		



Imployee Evaluation Software Imployee Evaluation Software Pile Appraisal Report Admin Help Imployee Evaluation Provided Report Admin Help				
File Appraisal Report Admin M	help			
			Transfer ×	
 Appraisal 	Appraisal Form Part I	Apraisal Form Part II	Transfer ×	1
Employee:	~			
Previous Dept/Unit:				
Current Dept/Unit:				
Transfer Date:	Thursday , December 10, 20 🛰	•		
Comment:				
	~			
	Save			
🏄 start 💫 😂 🕸 🄐 🦈 🔽	🗱 Employee Eva 🛛 🎾 M-NET - Micro	🎼 Microsoft Acc 🛛 🛥 Si	orage 3 (E:) 🔛 Employee Eva	🔟 Document1 🔦 4:09 PM

Figure2.13. Transfer submenu

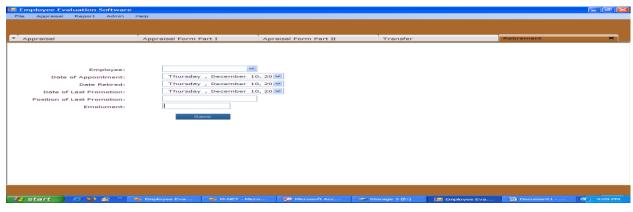


Figure 2.14. Retirement submenu

DISCUSSION OF RESULTS

The result achieved in this work will ensure a result oriented administration of the performance evaluation exercise and as well ensure fairness and efficiency of its execution. The features will enhance distribution of proper forms in a timely manner ensuring completed forms are returned for filing by a specified date. Reviewing forms for completeness and discrepancies identification are made easy. Also proper safeguard and filing of completed forms are guaranteed. Employees' performance will be adequately evaluated and monitored.

The report/record menu comprises employee appraisal, transfer, and retirement submenus as shown in above. It allows the appraiser /management assess employees performance for the purposes of promotion, transfer, retirement etc based on already defined assessment indices percentage scores. Graduation and of recommendations is done on the basis of percentage scores. Details of assessment such as work output, quality of work, attitude to work, punctuality, commitment to organizational goals, thoroughness, etc are also considered and reflect in the submenus.

Furthermore, the administrative submenu focused on the user and password as shown above. These submenus allow the appraiser to access employees' records in the performance and management system. It provides an avenue for adding users, changing user names and passwords.

However, for the system to operate effectively and error free, certain functions must be carried out to avoid virus and bug. They are as follows: Install an updated version of any utility software like the Netquin, Norton etc; Run the anti-virus daily after booting the system in order to scan the program in the system. It is advisable to click REFRESH in order to free up the system memory at anytime, anywhere in the running environment. Always close the program after use before shutdown.

CONCLUSION

It is being believed that computer system can be used to perform a successful and easy performance evaluation and management exercise. A critical assessment of this work testifies to that. The research work has achieved the following:

- i. It has introduced a new kind of system that eliminates the existing problems in the old system.
- ii. It has reduced workload of the supervisor in carrying out the task of performance evaluation and has made an easier and interesting system for such tasks.
- iii. It has improved the efficiency and effectiveness in carrying out the task of performance evaluation and management.

Hence what have being achieved in this work is summarized. In the same vein, suggested areas for further studies are made together with conclusion and recommendation.

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